

Murrey Olmsted Christina Underhill



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15. SUBJECT TERMS

Navy-wide Personnel Survey, NPS, demographics, gender integration, training, education, leadership satisfaction, financial status, detailing, assignment, PERSTEMPO, job satisfaction, career development, resources, work life

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Navy-wide Personnel Survey (NPS) 2000: Statistical Tables of Survey Results for Officers and Enlisted Sailors

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Released by
David L. Alderton, Ph.D.
Director

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Foreword

Administered biennially, the Navy-wide Personnel Survey (NPS), is a major product of the Navy Personnel Survey System (NPSS) at the Navy Personnel Research, Studies, and Technology (NPRST) Department of the Navy Personnel Command. The NPS focuses on such topics as Sailor demographics, gender integration, training/education needs, leadership satisfaction, financial status, detailing, assignment, PERSTEMPO (i.e., work-related time away from home), job characteristics, job satisfaction, career development, availability of resources, and overall satisfaction with Navy life. This information is valuable to senior leadership and program managers in evaluation of Navy quality of service, and in the evaluation of current Navy personnel policy.

The 2000 NPS was conducted under the sponsorship of the Chief of Naval Personnel (N-1) within the Navy Personnel Survey System. Data collection concluded in December 2000, and the results of the survey were briefed to the Chief of Naval Personnel and his staff during April and May 2001.

This report contains statistical tables of survey responses from officers and enlisted Sailors by paygrade, race, and gender. Further documentation of the 2000 NPS can be found in an additional report, which provides a detailed summary of the results of the survey (NPRST-TN-03-11) as well as recommendations on steps the Navy can take to improve Sailor quality of life and work. Any questions regarding this report should be directed to Murrey Olmsted, (901) 874-2130 or DSN 882-2130.

DAVID L. ALDERTON, Ph.D. Director

Summary

The 2000 Navy-wide Personnel Survey (NPS) was administered to a random sample of 20,000 active duty officers and enlisted Sailors between October and December 2000. Completed questionnaires were accepted through December 31, 2000. The adjusted return rate was 33 percent. The NPS focuses on such topic areas as Sailor demographics, gender integration, training/education needs, leadership satisfaction, financial status, detailing, assignment, PERSTEMPO (i.e., time away from home), job characteristics, job satisfaction, career development, availability of resources, and overall satisfaction with Navy life. Results were statistically weighted to allow for generalization of sample results to the entire Navy population. Responses to the survey for officers and enlisted Sailors are presented in statistical tables, which are reported by paygrade, race, and gender.

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Introduction

When assuming the role of the Chief of Naval Operations (CNO), Admiral Vernon Clark announced that during his tenure, he would seek to address five major priorities: manpower, current readiness, future readiness, quality of service, and alignment. Of these priorities, personnel surveys are probably best suited to address issues of quality of service. The CNO defines quality of service as being made up of quality of work and quality of life. In the current "war for people," a term often used by senior Navy leadership, the focus is on recruiting, training, and retaining the brightest and best Sailors possible. With this focus in mind, current Navy survey efforts such as the Navy-wide Personnel Survey (NPS) and the Navy Quality of Life Survey (NQOL) focus on assessing issues related to quality of service to provide a systematic means of collecting data on the attitudes and opinions of Sailors throughout the Fleet. This survey data augments other sources of corporate data maintained by the Navy (i.e., the Enlisted and Officer Master files, service records, etc.) enabling Navy leadership to set priorities and target policy initiatives to the needs and concerns of Sailors.

Background

In 1989, Admiral Boorda, then Chief of Naval Personnel, in cooperation with the Navy Personnel Research and Development Center set up the Navy Personnel Survey System (NPSS) as a means of collecting and organizing information on the needs, attitudes, and opinions of Sailors. The NPSS was developed with three primary objectives: 1) to coordinate all surveys administered to a Navy-wide population; 2) to conduct an annual omnibus (i.e., general issues) Navy-wide personnel survey; and 3) to conduct research focused on improving the quality and efficiency of personnel surveys in the Navy.

The Navy-wide Personnel Survey (NPS) began in 1990 as the first survey product of the NPSS and was designed to meet the requirement for a Navy-wide omnibus survey. Its purpose was to measure the attitudes and opinions of Sailors about a variety of issues important to Navy leadership. A number of features were built into the design of the NPS. First, the NPS would be administered on an annual basis to facilitate tracking of trends in Sailors' attitudes and opinions. Second, it would be a general issue survey addressing topics both immediate and of enduring interest to the Navy. Third, both enlisted personnel and officers would be randomly sampled, in great enough numbers so that their responses would be representative of the entire Navy.

For over 10 years now, the NPS has provided data on the Sailors' attitudes and opinions regarding the quality of their work lives, career development, career intentions, as well as their satisfaction with Navy life. The results of the survey are used by senior leadership in the evaluation of how effective the Navy is in caring for Sailors' work-related needs and in the consideration of potential Navy personnel policy change.

Problem

The morale and job performance of Navy personnel take on added importance in today's smaller Navy, where each individual must contribute to increased efficiency required of a reduced force in a still-hostile world. Navy personnel attitudes and opinions represent input vital to the development and continuous improvement of Navy policies, procedures, and programs.

Therefore, such opinions must be measured in a systematic and timely fashion, and furnish an accurate reflection of the views of the Navy's diverse and widespread membership.

Purpose

The Navy-wide Personnel Survey (NPS) is a unique assessment tool administered biennially to a representative cross-section of the Navy. The purpose of the NPS is to create a data-based "portrait" of Sailor work life through the collection and analysis of demographic and survey data. The NPS also provides a vehicle for Navy leadership to assess major policies, programs, and current issues affecting Sailors' satisfaction with the Navy. The 2000 NPS reflects a major redesign and refocus of the survey to core issues affecting the everyday planning and implementation of the Navy's active-duty force. The NPS complements corporate sources of personnel data by providing explanations for why Sailor employment trends are changing. The NPS focuses on such topic areas as Sailor demographics, gender integration, training/education needs, leadership satisfaction, financial status of Sailors, detailing, PERSTEMPO (i.e., time away from home), job characteristics, job satisfaction, career development, availability of resources, and overall satisfaction with Navy life. Information is used by Navy leaders to advocate for changes in policies and programs affecting Sailors' satisfaction with Navy life.

This technical note provides a summary of the 2000 Navy-wide Personnel Survey results for officers and enlisted Sailors. In addition, this report highlights current areas of strength in the Navy as well as issues and concerns raised by Sailors about the quality of their work lives.

Methods

Approach

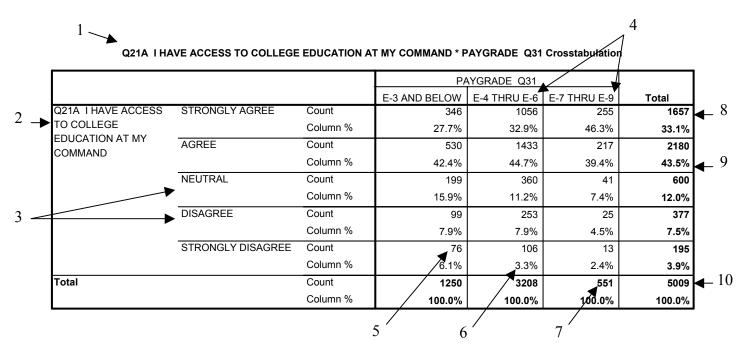
The 2000 Navy-wide Personnel Survey (NPS) was mailed to a stratified random sample of 20,000 active duty officers and enlisted Sailors in October 2000 (for a copy of the survey and other contact materials see Appendix A). The sample for the survey was drawn during August 2000 from a sampling frame of all Sailors with a projected rotation date of January 2001 or later (n = 272,386). Completed questionnaires were accepted through 31 December 2000. The sampling represented approximately 5 percent of the total enlisted population and 11 percent of the total officer population (see Appendix B). Reminder postcards were mailed to the entire sample six weeks after the surveys were sent (see Appendix A). Of the original sample, approximately 1,291 surveys could not be delivered and were returned by the mail service. A total of 6,111 usable surveys were returned, resulting in an adjusted return rate of 33 percent (i.e., returned surveys / (mailed surveys – non-deliverable surveys) = response rate or 6,111/(20,000-1,291) = 33%).

The survey responses were weighted by paygrade, minority status (minority vs. non-minority), and gender to allow for generalization of sample results to the entire Navy population. Some categories (or population groups) are over represented in the sample (e.g., senior enlisted females), while others are under represented (enlisted males) to allow for adequate numbers to generalize to the active-duty population. Additional consideration in weighting the responses was given to the differential return rate by paygrades. For more details on how weights were constructed for the survey please consult Appendix B.

How to Read Statistical Tables

The information contained in each statistical table is described here in Figure 1. To ensure that you fully understand what each number represents, use the key provided below:

- 1. Title of table (survey question by demographic group)
- 2. Survey question
- 3. Question options
- 4. Demographic group by which responses are reported
- 5. Cell frequency
- 6. Percentage of column respondents selecting question option
- 7. Column total
- 8. Total number of respondents selecting that question option
- 9. Percentage of total respondents selecting that question option
- 10. Total number of responses for survey question



Note: The weighting procedure followed, of rounding to whole numbers, may sometimes produce a zero frequency combined with a non-zero percentage for a cell. For all practical purposes, such results may be ignored.

Figure 1. Statistical Table for Question 21A.

Organization of Report

The sequence of statistical tables in this report corresponds to the sequence of questions in the 2000 NPS. Results for officers and enlisted Sailors are presented in the CD that accompanies this report. All questions were broken out by paygrade, race, and gender.

Appendix A contains copies of the 2000 NPS survey cover letter and the survey instrument, as well as the pre-notification and reminder postcards. The sequence of each of these documents is provided above in the section titled "Approach."

Appendix B contains a description of the sampling and weighting procedures used in the survey. A discussion of the sampling and weighting methods as well as look-up tables are provided for the reader explaining the procedures in more detail.

Appendix C contains a discussion of margin of error and look-up tables to enable the reader to evaluate the impact of margin of error on survey response point estimates. The discussion and associated look-up table provide the reader with information on the margin of error for each point estimate, as well as directions on how this information can be used to test for significant differences between groups.

Appendix D contains instructions on the procedures used to access the report and statistical tables found on the 2000 NPS CD.

Appendix A:

Survey and Notification Materials

PRE-NOTIFICATION POSTCARD

Dear Sailor,

You will be receiving the 2000 Navy-wide Personnel Survey (NPS) very soon. You were randomly selected by computer to participate in this survey.

The 2000 NPS is designed to help Navy leadership assess major policies, programs and current issues effecting your career and satisfaction with the Navy.

The success of this survey depends on you. *Your responses will help us make positive changes today and shape the Navy of the future*. Please complete the survey and return it as soon as possible.

Murrey Olmsted

Principal Investigator Navy-wide Personnel Survey

REMINDER POSTCARD

Dear Sailor,

Recently you were sent a copy of the 2000 Navy-wide Personnel Survey (NPS) or asked to complete the survey online. You were randomly selected by computer to participate in this survey.

The 2000 NPS is designed to help Navy leadership assess major policies, programs and current issues effecting your career and satisfaction with the Navy. The success of this survey depends on you. *Your responses will help us make positive changes today and shape the Navy of the future*.

Please complete the survey and return it to us as soon as possible. If you have already completed the survey online or have sent it back to us—**THANK YOU FOR YOUR PARTICIPATION**.

Murrey Olmsted

Principal InvestigatorNavy-wide Personnel Survey

DEPARTMENT OF THE NAVY

NAVY PERSONNEL COMMAND 5720 INTEGRITY DRIVE MILLINGTON TN 38055-0000

5300

Dear Shipmate,

Every day we are faced with making decisions that effect the course and quality of Sailor's careers. To make sure that we are able to make the right choices, we must rely on quality sources of information from the Fleet. One of these trusted sources of information is the Navy-wide Personnel Survey (NPS). We use the results of the NPS to better understand your needs and opinions and respond by advocating change in Navy policies and programs to improve the quality of your service.

You have been randomly selected by computer to participate in the 2000 NPS. Your participation in this survey is entirely voluntary. Failure to respond to the survey will not result in any penalties except a lack of representation of your views.

If you choose to participate, I want to assure you that your responses will remain anonymous and confidential. Your personal responses will not be singled out individually, and your name (or other identifying information) will not appear in any report or data file available to Navy or any outside research group. In addition, the information you provide on this survey will not become part of your permanent record and will not effect your career in any way.

The success of this survey depends on you. Please complete the survey and return it in the enclosed postage-paid envelope as soon as possible. This survey should take approximately 30 to 45 minutes of your time to complete. Please answer all of the questions honestly and to the best of your ability.

The NPS is being conducted by the Institute for Organizational Assessment (PERS-14), at the Navy Personnel Research, Studies, and Technology Department (NPRST) of the Navy Personnel Command. If you have any questions about this survey, my point of contact is Murrey Olmsted. Fe can be reached at (901) 874-2130 (Commercial), 882-2130 (DSN), or murrey.olmsted@persnet.navy.mil (E-Mail).

Thank you for taking time to provide valuable feedback and improve cur Navy.

. B. HINKLE

Rear Admiral, U.S. Navy

Navy Life . . . Getting Better Every Day!

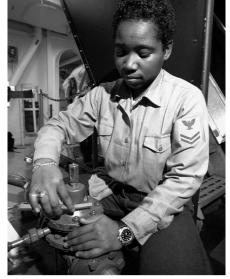


Chief of Naval Personnel Washington, DC



Navy-wide Personnel Survey 2000















Dear Survey Participant,

The Navy-wide Personnel Survey (NPS) is designed to help Navy leadership assess major policies, programs and current issues affecting your satisfaction with the Navy. The results will be used by senior leaders to advocate changes in Navy policy, resource allocation and Quality of Life programs.

The success of this survey depends on you. Please complete the survey and return it in the enclosed postage-paid envelope as quickly as possible. This survey should take approximately 30 to 40 minutes of your time to complete. The results of this survey will provide valuable information to Navy policy makers. Please answer all of the questions honestly and to the best of your ability.

We are asking you to include your Social Security Number (SSN). Inclusion of your SSN will allow us to complete the follow-up research on the relationship between the attitudes/opinions expressed on this survey and your resulting decision to stay or leave the Navy in the future. While SSNs will allow us to select study participants for follow-up research, your data will only be presented in the context of all Sailors who responded to the survey. Your personal responses will NOT be singled out individually, and your name (or SSN) will NOT appear in any report or data file available to the Navy or any outside research group. The information you provide on this survey will NOT become part of your permanent record and will NOT effect your career in any way.

The NPS is being conducted by the Institute for Organizational Assessment (PERS-14), at the Navy Personnel Research, Studies, and Technology Department (NPRST) of the Navy Personnel Command. If you have any questions regarding this survey, please contact:

Murrey Olmsted (901) 874-2130 E-mail: murrey.olmsted@persnet.navy.mil

Navy Personnel Research, Studies, and Technology Department Institute for Organizational Assessment (PERS-14) 5720 Integrity Drive Millington, TN 38055-1400

PRIVACY ACT STATEMENT

Public Law 93-579, (called the Privacy Act of 1974) requires that you be informed of the purposes of this survey and of the uses to be made of the information collected. The Navy Personnel Research, Studies, and Technology Department may collect information requested in this survey under the authority of Title 5, U.S. Code 301, and Title 10, U.S. Code 3051 and 3052, and Executive Order 9397. License to administer this survey is granted under OPNAV Report Control Symbol 1000-29, which expires on 30 June 2001.

PURPOSE: The purpose of this survey is to collect data to evaluate the impact of existing and proposed Navy personnel policies, procedures, and programs on Sailors.

ROUTINE USES: The information provided in this survey will be analyzed by the Institute for Organizational Assessment at the Navy Personnel Research, Studies, and Technology Department (NPRST) of the Navy Personnel Command. The data will be analyzed and maintained by NPRST, where they will be used to determine changing trends in the Navy.

CONFIDENTIALITY: All responses will be held in confidence by Navy Personnel Research, Studies, and Technology Department. Information you provide will be considered only when statistically combined with the responses of others, and will <u>NOT</u> be identified with any single individual. The information provided will <u>NOT</u> become part of the military record of any service member and will <u>NOT</u> effect your career in any way.

PARTICIPATION: Completion of this questionnaire is entirely voluntary. Failure to respond to any of the questions will <u>NOT</u> result in any penalties except for lack of representation of <u>your views</u> in the final results.

IMPORTANT MARKING INSTRUCTIONS

 Use a No. 2 pencil only. Do not use ink, ballpoint, or felt tip pens. Make solid marks that fill the response completely. Erase cleanly any marks you wish to change. Make no stray marks on this form. 	USE A No. 2 PENCIL CORRECT: INCORRECT: XX
PERSONAL	4. What is your religious preference?
What is your Social Security Number? It will help us with follow-on research. Your confidentiality will be maintained. Social Security Number 0 0 0 0 0 0 0 0 0	 No religious preference Catholic Orthodox Christian (Greek, Russian, etc.) Protestant Christian (Baptist, Presbyterian, Lutheran, non-denominational, etc.) Mormon (Latter-day Saints) Jewish Muslim Hindu
1 1 1 1 1 1 1 1 1 1 1 1 1 1 2 2 2 2 2 2	BuddhistOther religion not listed
4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	5. Where do you live at your permanent duty station? Aboard ship Barracks/dorm (including BEQ or BOQ) Geographic bachelor's barracks Military family housing (on base) Military family housing (off base) Own my home (or pay mortgage), off base Rent housing, off base Other
The answers for Questions 2 and 3 are based on the standard DoD race and ethnicity categories. If you are of mixed heritage, please select the response with which you MOST closely identify. 2. What is your racial background?	6. What is your current marital status? Single, never married Married for the first time Remarried (was divorced or widowed) Legally separated (or filing for divorce) Divorced Widowed
WhiteBlack or African-AmericanAsian (e.g., Asian Indian, Chinese, Filipino,	If you are SINGLE, NEVER MARRIED, AND HAVE NO CHILDREN, fill in this circle and skip to Question 17. Otherwise, continue to Question 7.
Japanese, Korean, Vietnamese, etc.) Native Hawaiian or other Pacific Islander (e.g., Samoan, Guamanian, Chamorro, etc.) American Indian or Alaska Native	7. What was your marital status when you entered the Navy?
Other 3. Are you Spanish/Hispanic/Latino?	 Single, never married Married for the first time Remarried (was divorced or widowed) Legally separated (or filing for divorce)
NoYes, Mexican, Mexican-American, Chicano	DivorcedWidowed

Yes, Puerto Rican Yes, Cuban

Yes, other Spanish, Hispanic, or Latino

63 62 61 60			is your spouse's employment situation? ALL that apply.)	а	ige liv	have NO children, or ling in your householestion 17.				_		
59	C)	Does not apply, I am not currently married									_
58 57 56 53 52 51 50 49 48 47 46 43 44 43 44 43 38 37 36 37 36 37 36 37 36 37 36 37 37 38 37 38 39 30 30 30 30 30 30 30 30 30 30	C		Active-duty, Navy Active-duty, other service	13.	live	many of your childre in your household?(e joint custody.)			_			-
55	C		Reserve, Navy									
54	C		Reserve, other service			NUMBER	ROFO	HILD	REN I	N AGI	E GRC	<u>OUP</u>
53	C		Civil Service (local, state or federal)									
52	C		Civilian job (private sector)			er 1 year	0	1	2	3	4	5
51	C		Self-employed			4 years 11 months	0	1	2	3	4	5
50	C		Retired			11 years 11 months	0	1	2	3	4	5
49	C)	Not employed, by choice (e.g., student,			14 years 11 months	0	1	2	3	4	5
48			Homemaker, retired, etc.)			18 years 11 months	0	1	2	3	4	5
47	C		Not employed, but actively job hunting		19 to	20 years 11 months	0	1	2	3	4	5
46	C)	Not employed for other reasons									
44	9. Is	you	ır spouse employed full-time or part-time		time	many children do yo ?	u nav	e in cr	ilidca	re at t	ne pre	esent
42	C)	Does not apply, I am not currently married		0	Does not apply, no cl		in chi	ldcare			
40	C)	Spouse not employed									
39	C)	Full-time		\bigcirc	One						
38	C)	Part-time		\bigcirc	Two						
37					\bigcirc	Three						
36 35	10. Di	id y	ou get married during the past 12 months	?	0	Four Five or more						
34	C)	Yes									
33	C)	No			t types of childcare p rk ALL that apply.)	rovide	ers do	you r	egula	rly us	e?
31	11. Di	id y	ou get divorced during the past 12 month	s?	_							
30	_				O	Private licensed facil	•					
29	C)	Yes		O	Civilian operated fam						
28	C)	No		O	At-home employee (r		au pa	ir, bab	ysitte	r, etc.)	
27					O	Relative or older sibli	ing					
26		_	u have any dependents living with you		\bigcirc	Friend						
25	no	ow?	(Mark ALL that apply.)		\bigcirc	Your spouse						
24			No. I do not house any demandent		\circ	Military child develop			n r c = -			
23	C		No, I do not have any dependents		0	Base-operated family	/ nome	care	progra	ım		
2.1	C		Spouse (non-military)		\cup	Other						
20	\subseteq		Child(ren) living with me	40	\A/I ₂ =	t in the total amount.						
10	С)	Child(ren) living part-time with me (i.e., joint custody with ex-spouse)	16.		it is the total amount y dcare?	you sp	Jena 6	aun n	ionth	OH	
19					Chile	acare?						
17	C		Legal ward(s) living with me Parent(s) or other relative(s)		\bigcirc	Less then \$200						
16	C)	raieiii(5) 01 0tilei reidtive(5)		\circ	\$200-\$399						
15					0							
1.0					0	\$400-\$599 \$600 \$700						
19					0	\$600-\$799 \$800-\$000						
10					0	\$800-\$999 \$1000 or more						
11					\cup	\$1000 or more						
26 25 24 23 22 21 20 18 17 16 15 14 13 12 11 10 10												

EDUCATION and TRAINING

17.	What is the highest level of education you have completed?	
	 Less than high school completion/no diploma Alternate degree/GED/homestudy/ adult-school certification 	
		a. I have acc
	Some college, no degree	at my con
	Associate's degree or other 2 year degree	b. I have acc
	 High School diploma/graduate Some college, no degree Associate's degree or other 2 year degree Bachelor's degree (B.A. or B.S.) Master's degree (M.A., M.S., M.B.A., etc.) Doctoral or professional degree (J.D., Ph.D., 	education
	Master's degree (M.A., M.S., M.B.A., etc.)	c. I have tim
		assignme
	D.Ph., M.D., etc.)	college de
		d. My super
18.	What type of training/education are your currently	to work to
	interested in pursuing? (Mark ALL that apply)	e. My comm
	Not interested in pursuing any	to work to f. My acces
	 Not interested in pursuing any training/education 	education
		increased
		make the
	 Military training Computer/technology training College classes (general) College (leading to a degree) Graduate/professional education 	ae
	College classes (general)	22. How much o
	College (leading to a degree)	following st
	Graduate/professional education	training/edu
19.	What is the highest level of education you would realistically like to achieve before you leave the Navy?	
	Not interested in pursuing additional formal	
	education	a. I have acc
	Technical certificate	technical
	 Associate's degree Bachelor's degree (B.A. or B.S.) Master's degree (M.A., M.S., M.B.A., etc.) Doctoral or professional degree (J.D., Ph.D., 	b. I have accomilitary tra
	Master's degree (M.A., M.S., M.B.A., etc.)	c. I have acc
	O Doctoral or professional degree (J.D., Ph.D.,	opportuni
	D.Ph., M.D., etc.)	skills and
	5.1 m, m.5., 00.1/	d. I am satis
20.	Are you currently working on a college or graduate	operation
	degree?	at my con
		e. I am satis
	O Yes	time I am
	O No	f. Navy trair
		prepared
		g. Navy trair
		prepared
		workgroup

21. How much do you AGREE or DISAGREE with the following statements regarding college/graduate education?

	**************************************	TROPER!	NGI	1015	TOPE	, the	
a.	I have access to college education) '					
	at my command	0	0	0	0	\bigcirc	
b.	I have access to graduate						
	education at my command	0	0	\circ	O	\circ	
C.	I have time in my current						
	assignment to work towards a						
	college degree	Ю	\circ	\bigcirc	\circ	\circ	
d.	A selection and additional Approximation						
	to work towards a college degree	Ю	\cup	\bigcirc	\cup	\circ	
e.	My command supports my efforts						
	to work towards a college degree	P	\cup	\bigcirc	\cup	\circ	
f.	My access to college/graduate						
	education in the Navy has						
	increased my commitment to						
	make the Navy a career	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	

22. How much do you AGREE or DISAGREE with the following statements regarding Navy training/education?

	SPORT TO PROPERTY OF THE PROPE	STROPEL !	NGI	1000	AGRE.	in
a.	I have access to adequate military technical training		0	0	0	0
b.	I have access to adequate general military training/education		0	0	0	0
c. d.	I have access to training opportunities to upgrade my military skills and qualifications I am satisfied with the level of	0	0	0	0	0
	operational training I have received at my command	0	0	0	0	0
e.	I am satisfied with the amount of time I am given to upgrade my skills	0	0	0	0	0
f.	Navy training/education has prepared me well for my current job	0	0	0	0	0
g.	Navy training/education has well prepared the members of my workgroup/squadron to do their current jobs	0	0	0	0	0

63 62			CUDDENT ASSIGNMENT	28. Wha	t is the geographical location of your current
61 60			CURRENT ASSIGNMENT		gnment? (If deployed, where is your command eported?)
59	23.	Wha	t is your current billet?		
58 57 56 55 54 53 52 51				\circ	Alaska or Hawaii
57		\bigcirc	Sea duty	\circ	CONUS (East Coast)
56		\bigcirc	Shore duty	\bigcirc	CONUS (West Coast)
55		\circ	Other duty (neutral duty, Duty Under Instruction, etc)	O	Europe (including Mediterranean)
54				O	Far East
53	24.		long have you been at your present duty	0	Caribbean
52		stati	on?	O	Middle East (including the African continent)
51			Land there Consently	0	South or Central America
50		0	Less than 6 months 6 months to less than 12 months	0	Other
49		0	12 months to less than 18 months	20 Aro	you accompanied by any members of your
47		0	18 months to less than 24 months		you accompanied by any members of your sehold at your present assignment?
46		\circ	24 months or more	nous	senoid at your present assignment?
45			24 Months of More	\circ	Does not apply/no family members
44	25	To w	hat type of ship/activity are you currently	O	Boes not apply/no family members
43	20.		gned? (Mark ALL that apply.)	0	Accompanied by all dependents
42		uoon	grout (mark ALL that apprys)	Ŏ	Accompanied by some dependents
41		0	Shore or Staff Command	Ŏ	Temporarily unaccompanied
40		ŏ	Afloat staff	Õ	Permanently unaccompanied
39		Ŏ	Training Command		The state of the s
38		Ŏ	Aviation Squadron/Detachment (sea deployed)		
37		Ŏ	Aviation Squadron/Detachment (shore deployed)	Answer	Question 30 only if you indicated that
36		\bigcirc	Aircraft Carrier		re <u>permanently unaccompanied</u> (on
35		\circ	Cruiser	questio	n 29); otherwise, skip to Question 31.
34		\bigcirc	Destroyer types (includes frigates)	_	
38 37 36 35 34 33 32		\circ	Minecraft		
32		Ō	Submarine		ct the top five (5) reasons which BEST describe
31		O	Tender/Repair ship	_	you are unaccompanied by family members in
30		O	Reserve Unit	your	household. (Select only FIVE responses.)
29		0	Service Force ship (USNS, auxiliaries)		5
28		0	Amphibious ship (LSD, LST, LHD, LHA, etc.)	\circ	Required by billet
27 26		0	Amphibious craft (LCAC, etc.)	0	By choice (self or spouse)
20		0	Special Warfare Unit	\bigcirc	Spouse employment Spouse education
2.4		0	Shore based deployable unit (Seabees, EOD, etc.) Other	0	Availability of military family housing
23			Other	0	Availability of military family flousing Availability of civilian housing
22	26	ln wl	hich FLEET are you now homeported?	\sim	Cost of civilian housing
21	20.	III VVI	ment LLL1 are you now nomeported:	Ö	Own a home at old location
20		0	Does not apply	Ö	Children's schools
19		Ŏ	2 nd Fleet, Atlantic	Ŏ	Ties to the community
18		Ŏ	· · · · · · · · · · · · · · · · · · ·	Ŏ	Family members prefer to remain in other
17		Ŏ	3 rd Fleet, Eastern Pacific 5 th Fleet, Persian Gulf		location
16		Ŏ	6 th Fleet, Mediterranean	0	Availability of healthcare or educational
15		Ŏ	7 th Fleet, Far East and Western Pacific		services for special needs
14		Ŏ	I don't know	0	Availability of activities/facilities for family
13					members (i.e., child care)
12	27.	Are	you presently on deployment (i.e., scheduled	\circ	Costs associated with moving
25 24 23 22 21 20 19 18 17 16 15 14 13 12 11 10			away from homeport for 30 days or more)?	\circ	Your work schedule
10				\circ	Inadequate time to make moving arrangements
9		Ō	Yes	O	Length of new duty assignment
8		\circ	No	0	Spouse collocation was not available
7				0	Personal reasons
6				\circ	Other
5					
9 8 7 6 5 4 3					
9	6				

CAREER

31. What is your paygrade?

\bigcirc	E-1	\circ	W-2	\bigcirc	0-1
\bigcirc	E-2		W-3	\bigcirc	0-2
\bigcirc	E-3	0	W-4	\bigcirc	O-3
_				_	

- E-7 O-3E O-7 or above
- E-8E-9
- 32. How long have you been in your current paygrade?

Years	Months
00	00
11	11
22	2
33	3
4	4
5	5
6	6
7	7
8	8
9	9

- 33. What is your commissioned designator? (Begin numbering in the left column.)
 - O Does not apply/I am enlisted

Designator
0000
0000
2222
3333
4444
5 5 5 5
6666
7777
8888
9999

- 34. If you are a Chief Petty Officer, Petty Officer, or an officially DESIGNATED STRIKER (qualified to wear the striker rating badge), what is your general rating (i.e., AW, ET, CTI, etc.)? (Only use your rate not paygrade, such as AW not AWC. Begin lettering in the left column.)
 - O Does not apply/I am an Officer
 - Not rated/ I am an AN/SN/FN (not a Designated Striker)

R	atir	ng
A	A	A
B	B	B
©	©	©
D	D	(D)
E	E	E
F	F	F
G	G	G
H	\oplus	\oplus
1	1	①
(J)	(J)	(J)
K	K	K
(L)	(L)	(L)
M	M	M
N	N	N
0	0	0
P	P	P
0	0	0
R	R	R
S	S	S
T	T	T
U	U	U
V	V	V
w	w	w
X	X	X
Y	Y	Y
(2)	Z	②

35. How long have you been on active duty in the Navy? (Count the total amount of time you have been on active duty; Fill in all columns; i.e., 1 year = 01 and 9 months = 09.)

Years
00
11 11
22
33
4
(5)
6
7
8
9

Months
0 0
11
2
3
4
5
6
7
8
9

63 62 61 60 59	36. What were the FIVE (5) most important reasons why you joined the Navy? (Mark only FIVE responses.)	40. Will you be making a formal decision about continuing your Navy career within the next 12 months?
58	Get away from family or personal situation	○ Yes
58 57	Get away from hometown	O No
56	Time to figure out what I wanted to do	
55	Wanted a break from school	41. What are the top FIVE (5) factors that will have an
54	Wanted to test myself in a demanding situation	influence on your decision to continue with the
53	Challenging or interesting work	Navy? (Mark only FIVE responses.)
54 53 52 51	 Travel and new experiences 	navy: (mark only FIVE responses.)
51	 Always wanted to be in the Navy 	 Enjoyment of my Navy job
50	Navy tradition in my family	Spouse or significant other's opinions
49	Parents' encouragement	My family's opinions
50 49 48 47	My friend(s) joined the Navy	Special family needs
47	Desire to serve my country	General public attitudes toward military service
46	O Positive image portrayed by military personnel	Civilian job opportunities
45	Few or no civilian jobs available	Want to pursue college or graduate education
11	Pay and benefits	Selective Reenlistment Bonus
44	Dependent (family) benefits	Continuation Bonus
49		
41		
41		
20	 Opportunity to work in a specific occupation of interest 	
46 45 44 43 42 41 40 39 38 37		To accept a promotion in rank
27	Training in skills useful for civilian employmentEducation benefits (support for college/graduate	Location of next duty stationType of next duty assignment
26	education)	
25		
24	Personal growth	Military healthcare (family) Military representation and activity facilities (MM/P)
22	Other	Military recreation and activity facilities (MWR)
36 35 34 33 32 31	27 Are you in your first onlistment or initial obligation?	Military family support service (Family Service
21	37. Are you in your first enlistment or initial obligation?	Center, child care, etc.) Retirement benefits
30	O Voc	
29	○ Yes○ No	Co-workers/shipmates
28	0 110	Manpower needs of the Navy (the Navy needs my
27	29 What were your career plane when you is ined the	skills/abilities) Other
26	38. What were your career plans when you joined the	Other
25	Navy?	42. How SIGNIFICANT or INSIGNIFICANT is the
24	To complete training in a trade or skill, then leave	influence of the following people on your decision
23	the Navy	to continue your career with the Navy?
22	To complete my initial obligation, then leave the	to continue your career with the Navy?
21	Navy	
20	To make the Navy a career (20 or more years)	
19	I was not sure of my plans when I joined	
18	T was not sure of my plans when I joined	
17	39. What are your short-term career plans regarding the	1837
16	Navy?	
15	Navy:	a. Your spouse (or significant other)
14	Separate or retire within the next 12 months	b. Your parents or other relatives
13	1 more year of service	c. Your civilian friends
12	2 more years of service	d. Your military peers (i.e., friends,
11	3 more years of service	co-workers, etc.)
10	4 more years of service	e. Your immediate supervisor
9	5 more years of service	f. Your command leadership (CO,
8	More than 5 years of service	XO, OIC, CMC/COB)
7	Undecided Undecided	AO, OIO, CIVIC/COB)
23 22 21 20 19 18 17 16 15 14 13 12 11 10 9 8 7 6 5	Ondecided	
5		
1		
3		
9	8	

43. At the present time sea pay is set to a maximum of \$500 per month. Would you be willing to continue	47. Answer the following questions about your current career plans.
or extend your Navy career if sea pay were raised to a maximum of \$750 per month?	18 18 18 18 18 18 18 18 18 18 18 18 18 1
O Ves	1
○ Yes ○ No	
Undecided at this time	a. I plan to serve out my current term of
	service or obligation
44. Would you be willing to continue or extend your	b. I plan to reenlist (Enlisted) or continue
Navy career if you did not have to pay taxes on your	(Officer) my career with the Navy
Selection Reenlistment Bonuses (SRBs)?	c. I plan to stay in the Navy for a full career
Door not carely I do not swelift for CDDs	(20 or more years) if possible
O Does not apply, I do not qualify for SRBs	49. The EV 2000 National Referee Authorization Act
() Yes	48. The FY 2000 National Defense Authorization Act made a number of changes to the pay, benefits, and
O No	retirement systems available to Sailors. How much
Undecided at this time	do you AGREE or DISAGREE that changes in the
Ondedided at this time	following areas have increased your likelihood to
Only answer Question 45 if you are an Enlisted	remain on active-duty in the Navy?
Sailor (E-1 to E-4); otherwise, skip to Question 46.	
cano: (= 1 to = 1), canoninos, emp to quotien 101	SA TALLANDA
45. Currently, the Basic Allowance for Housing (BAH)	
only covers officers and enlisted Sailors E-5 and	Jest 14 Jewiss
above. Would you be willing to continue or extend	[8] [8] [8] [8] [8] [8] [8] [8] [8] [8]
your Navy career if the BAH was also provided for	1.
E-4 Sailors?	a. Repeal of the REDUX (40%)
	retirement system
 Does not apply, I do not qualify for BAH 	b. Increased basic pay
	c. Basic pay table reform (e.g., July 1,
O Yes	2000 raise in pay)
O No	d. Increased bonuses (SRB, Sea/flight
Undecided at this time	pay, continuation bonuses, etc.) e. Accelerated increase of Basic
Only enguer Orgation AC if you are an Officer (O.4	Allowance for Housing (BAH)
Only answer Question 46 if you are an Officer (O-1 to O-4); otherwise, skip to Question 47.	Allowance for Housing (BAH)
46. Would you be willing to continue or extend your	49. When you think about your retirement, what is your
Navy career if you could be frocked (given the	main concern about the Navy retirement benefits?
rights and privileges of your selected rank)	Does not apply, I have no concerns about my
immediately upon selection?	retirement benefits
O Does not apply	Access to adequate medical and dental care
O Boes not apply	No retirement pension earned unless I serve at
O Yes	least 20 years
O No	No ability to save toward retirement with a
Undecided at this time	401K, Thrift Savings Plan (TSP) or other
5	retirement savings plan
	The government does not match any money I
	have saved for retirement
	I cannot transfer my retirement benefits to
	another employer

63		<u> </u>
62	50. How much do you AGREE or DISAGREE with the	52. How SATISFIED or DISSATISFIED are you
61	following statements about your feelings toward the	currently with the following aspects of the Navy?
60	Navy?	
59		
58		
57		
55		
54	a. I would be very happy to spend the	
53	rest of my career in the Navy	a. Pay and benefits
52	b. I enjoy discussing the Navy with	b. Family separation
51	people in the civilian world	c. PERSTEMPO (non-deployment
50	c. I really feel as if the Navy's problems	time away from home)
49	are my own	d. OPTEMPO (official deployment
48	d. I do not think that I could easily	operations)
47	become as attached to another	e. Quality of deployments
46	organization as I am to the Navy	f. Detailing process
45	e. I feel like "part of the family" in the	g. Type of assignments received
44	Navy	h. Overall enjoyment of your Navy
43	f. I feel "emotionally attached" to the	job
42	Navy	i. Promotion or advancement
41	g. The Navy has a great deal of personal	opportunities i Quality of leadership (immediate
39	meaning for me h. I feel a strong sense of belonging to	j. Quality of leadership (immediate supervisor)
38	the Navy	k. Quality of leadership (command)
37		I. Job security
36	51. When you do leave active-duty (voluntary or	m. Equal opportunity
35	involuntary separation, retirement, etc.), what will	n. Enlisted high-year tenure
34	be your primary activity? (Choose only ONE	o. Manning (staffing) of billets at
33	option.)	your command
32		p. Retention of quality Sailors
31	 Attend college or university 	q. Effective communication
30	 Work for civilian company or organization 	throughout the chain of
29	Work for civilian government (local, state or	command
28	federal)	r. Responsiveness of the chain of
27	Manage or work in a family business	command
26 25	Self-employed in my own business or professionWork as a homemaker/housewife/househusband	s. Military education/training opportunities
24	Work as a homemaker/housewife/househusbandGo into full-time retirement	t. College/graduate educational
23	Undecided	opportunities
22	Other	u. Fraternization policies
21		v. Sexual harassment policies
21 20 19 18 17 16 15 14 13 12 11 10		w. Overseas liberty policies
19		71 [0]0]0]0]
18		
17		
16		
15		
14		
13		
12		
11		
10		
8		
7		
6		
5		
4		
3		
9	10	

CAREER DEVELOPMENT

53. How much do you AGREE or DISAGREE with the following statements regarding advancement?

	9/20/20/20/20/20/20/20/20/20/20/20/20/20/	ROSER	VGI	1015	TORK	<u> </u>
a.	I have a clear understanding of the	1				
	present Navy advancement system		\bigcirc	\bigcirc	\bigcirc	
b.	I am satisfied with the present	ľ	ľ	Ŭ	Ŭ	
	Navy advancement system	0	0	0	0	
C.	I expect to be advanced within my					
	current term of service,					
	committment, or obligated service	0	0	0	0	O
d.	The most qualified and deserving					
	Sailors rank high on their					
	EVALs/FITREPs	0	Ю	0	0	O
e.	The most qualified and deserving					
	Sailors get promoted	Ю	\cup	\circ	\circ	O
f.	My last EVAL/FITREP was fair and					
	accurate	\cup	\cup	\cup	\cup	$ \bigcirc $
g.	My last EVAL/FITREP was					
L .	conducted in a timely manner	Ρ	\cup	0	\cup	$ \bigcirc $
n.	I was able to submit my own input at my last EVAL/FITREP			\bigcirc		
i.	My last promotion	0	Μ	\cup	\cup	\square
1.	recommendation was fair and					
	accurate			\bigcirc	\cap	
i	I feel that I have been adequately	$^{\circ}$	$^{\circ}$	\cup	\cup	\square
1.	recognized for my					
	accomplishments on my					
	EVALs/FITREPs		\bigcirc	\bigcirc	\bigcirc	
k.	I feel that I have been adequately	ľ	ľ			
	recognized for my					
	accomplishments with appropriate					
	awards	0	0	0	0	
I.	The newly revised PRT standards					
	are likely to hurt my chances for					
	advancement	0	0	0	0	O
m.	The newly revised PRT standards					
	are fair to Sailors	\bigcirc	0	\bigcirc	0	\bigcirc

54. How much do you AGREE or DISAGREE with the following statements regarding career development?

			CARRI	/,	/	100	1	
			1 th	/	//		GRE	
	a.	I have a clearly defined career pa	ath) `	١ `	١ `	1	
	٠.	for my designator, rating, or						
		community						\cap
	h	I have received adequate career		Γ	\vdash	\lceil		
	٥.	counseling from my immediate						
		supervisor						
	C.	I have been given proper guidance	e e	\vdash	\vdash	\lceil		
	٥.	for my career development in the						
		Navy						\cap
	d	I have made sufficient progress i	n		$\lceil \cdot \rceil$	\lceil	\lceil	
	ŭ.	my advancement for my						
		designator, rating, or community						\cap
	e.	If I stay in the Navy over the next						
	•	year, my immediate career or						
		professional needs are likely to b	е					
		met						\cap
	f.	My command leadership plays a	n					
		active role in the professional	-					
		development of junior enlisted						
		Sailors						\bigcirc
	q.	My command leadership plays a	n					
	3	active role in the professional						
		development of junior officers				\bigcirc	\bigcirc	\bigcirc
55.	fo	rring the past 6 months, have you solve the possibility avy? (Mark ALL that apply.)				-		1e
) Wondered what life would be	liko o		oiv	ilio	n	
	000	Thought seriously about leavi					11	
	\sim	Discussed leaving and/or civil	_		_		niti	00
		with family members or friend		0	ppc	ли	HILL	C 3
		Talked about leaving the Navy		VO	ır			
		immediate supervisor	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	yo	ui.			
		Gathered information on educ	ation	pro	oara	ame	s O	r
		colleges	ation	Pic	910	A1110		
		Gathered information about ci	ivilian	ioh	or	ntio	ns	
		(e.g., read newspaper/Interne						la
		job fair, etc.)		go,	a	0		. u
		Attended a training program o	r sem	nina	ır to	he	eln	
		prepare you for civilian employ					איי	
		Prepared a resume	<i>y</i>					
	\sim	Attended a Navy Transition As	ssista	nce	Pr	oa	ran	1
		(TAP) class				- 3	٠.١	
		Applied for a civilian job						
	\tilde{C}	Interviewed for a civilian job						
	0 00 0000	Other						
	Õ	None of the above						

62 61			YOUR NAVY JOB		ow much do you AGREE or DISAG llowing statements about your Nav				th	е	
6160595857	56.		e past 12 months, how many hours did you work typical week at your Navy job?		18 18 18 18 18 18 18 18 18 18 18 18 18 1	SASA	TROPIELE	GL			
56		\bigcirc	40 hours or less		ACA		//	1	OS		
55		Ŏ	41-50 hours		No.	Chil			110	PE	10
54		Ŏ	51-60 hours	a	I was able to get the designator,					1	
53		Ŏ	61-70 hours	ŭ.,	rating, or community of my choice			ol			
52		Ŏ	71-80 hours	b.	I am satisfied with my Navy			$^{\vee}$			
51		Õ	81 or more hours		designator, rating or community			ol			
51				C.	I was able to get the Navy job of my	,		$^{\smile}$			
49	57.	Whe	n you have had to work more hours than		choice			ol			\subset
48 47 46			al during the past 12 months, what were the	d.	My Navy work experience(s) have						Ŭ
47			ary reason(s)? (Mark ALL that apply.)		met my expectations			ol			\subset
46		•		e.	The most important things that					٦	Ŭ
45		\circ	Not applicable, have not worked more than		happen to me involve my work						C
44			usual	f.	The major source of satisfaction in						Ī
43					my life is my job						C
42		0	Mission critical requirements	g.	I am very personally involved in my						Ī
41		Ŏ	Mission preparation/training/maintenance		work					\supset	\overline{C}
40		Ŏ	Tasked with additional duties (e.g., special	h.	Ordinarily, I enjoy my job and look						Ī
39			projects)		forward to coming to work each day	,					C
38		\circ	Unit was getting ready for deployment	i.	Considering everything, I am						
37		Ō	Manning not sufficient for workload (i.e., not		satisfied with my job						C
36			enough authorizations or billets)								
35 34 33 32		\bigcirc	Unit was under-manned (i.e., authorizations or	61. H	ow has each of the following aspec	cts	of	Na	vy l	life	,
34			billets not filled)	af	fected moral at your command. (I	f yo	ou l	hav	e r	10	
33		\bigcirc	Part of unit was deployed	pe	ersonal experience with any of the	fol	low	ing	1		
32		\bigcirc	Demanding supervisor	as	spects, please select Does Not App	ly.)				
31		\bigcirc	Problems involving subordinates								
30		\bigcirc	High workload		18 18 18 18 18 18 18 18 18 18 18 18 18 1	N					
29		\bigcirc	Poor planning or lack of planning			%		6			
28		\circ	Others were not carrying their workload			1/4.	K.	X	to		
27		\circ	Inspections and inspection preparation					C		1	
26		\bigcirc	Equipment failure and/or repairs					/	V.	1	\
25		\bigcirc	Other								
24		\circ	None of the above		Advancement opportunities	0		이	Q		Ć
23					Attitude of co-workers/shipmates	O	\bigcirc	이	Q)	Ć
22	58.		would you rate the overall morale of your		Availability of training/education	O	\bigcirc	이	Q)	Ć
21		pres	ent (or most recent) command?		Availability of spare parts/tools	O		이	0	7	C
20				e.	Leadership (immediate				ا ٍ		_
19		O	High		supervisor)	O	Ō	엗	Ō۱	9	Ō
18		O	Medium		Leadership (command)	O	\bigcirc	이		7	C
17		\circ	Low	g.	Navy support services (MWR,						
16					Housing, etc.)	\bigcirc		0	9	9	C
15	59 .		you currently working within your rating or	h.	OPTEMPO (official deployment						
14		desi	gnator?		operations)	Q	Ö	\bigcirc	QI	<u> </u>	Č
13					Pay/compensation	\bigcirc	\circ	엑		7	C
12		\bigcirc	Does not apply	j.	Performance of the crew,						
11			V		platoon, squad, or ship on				ا_		_
10		\circ	Yes		exercises	\bigcirc	\cup	0	0		C
9		\bigcirc	No	k.	PERSTEMPO (non-deployment				ار		_
8					time away from home)	0	2		<u>ال</u> ا		\mathcal{C}
7				I.	Unit/workgroup manning	\bigcirc	\cup	\bigcup	\bigcirc		\underline{C}
24 23 22 21 20 19 18 17 16 15 14 10 9 8 7 6 5 4											
5											
4											
3	12										

62. Please rate how SATISFIED or DISSATISFIED you are with the following aspects of your job:

		EP)				
	1	(X)	100	72		
		/	055.	(Q		
		/	//		(8)	
		ı `	1		ı `	ı `
a.	Ability of my peers and co-workers					
b.	Support and guidance I receive from	\vdash	\vdash		$^{\circ}$	Γ
υ.	my supervisor					
_		\mathbb{R}	\bowtie	\cong	\simeq	\mathbb{R}^{2}
C.	Job security	ert	Μ	\vee	\cup	Μ
d.	Opportunity for personal growth and development on the job	0	0	0	0	
e.	Educational support available to me					
	(i.e., Montgomery G.I. Bill, PACE,					
	Tuition assistance, etc.)	0	0		0	0
f.	Respect and fair treatment from my		_			
	supervisor	0		\bigcirc	\bigcirc	0
g.	Respect and fair treatment from my	ľ		_	Ŭ	ľ
•	peers and co-workers				\bigcirc	
h.	Amount of challenge in my job	ŏ	ŏ	Ŏ	$\tilde{\cap}$	ĭŏ
i.	Feeling of accomplishment I get from					Γ
	doing my job					
į.	Leadership provided by my supervisor	1	\mathbb{K}	\leq	$\stackrel{\smile}{\sim}$	\sim
-	Leadership provided by my command	1	\mathbb{K}	$ \mathcal{L} $	$\stackrel{\smile}{\sim}$	5
I.	Amount of responsibility I have at my	\lceil	$\lceil \cdot \rceil$		$^{\circ}$	\lceil
	iob				\cap	
m.	Amount of freedom I am given to do	\lceil	\vdash		$^{\circ}$	\lceil
	my job					
n.	Physical working conditions of my	\lceil	\vdash		$^{\circ}$	\lceil
	work-site					
0.	Supply of parts and equipment to get	$\lceil \cdot \rceil$	\vdash		$^{\circ}$	\lceil
0.	the job done				\cap	
p.	Flexibility of my command in dealing	Γ	\vdash		$^{\circ}$	Γ
ρ.	with family/personal issues				\cap	
q.	Commitment to quality demonstrated	$\lceil \cdot \rceil$	\vdash		$^{\circ}$	\lceil
ч.	by peers and co-workers				\cap	
r.	Honest and ethical manner in which my	Γ	\vdash		$^{\circ}$	Γ
	peers and co-workers conduct					
	themselves					
S.	Honest and ethical manner in which my	\vdash	Μ	$ igcup_{}^{} $	$^{\circ}$	\vdash
Э.	supervisor treats others					
+	Advancement/promotion opportunities	\vdash	Μ	$ igcup_{}^{} $	$^{\circ}$	\vdash
ι.	available					
u.	Quality of communication between		Μ	\cup	$^{\circ}$	
u.	peers and co-workers					
V	Quality of communication up and down	\mathbb{P}	Μ	\cup	$ec{}$	\mathbb{P}
٧.	the chain of command					
	uic chain oi command	\cup	P		\cup	\cup

LEADERSHIP

63. How much do you AGREE or DISAGREE with the following statements about your IMMEDIATE WORK SUPERVISOR?

	The state of the s	STROPER.	VCI	1015		
	* SEPTE	/		VO.	Co	
					1	in
a.	Makes others feel valued,					
L	respected and worthwhile		Ρ	Ρ	\cup	$ \Theta $
b.	Encourages a climate in which others feel free to share thoughts					
	and feelings					
C.	Listens to and understands the	\vdash	Μ	\vdash	$ec{}$	\bowtie
C.	point of view of others					
d.	·	Γ	Μ	Γ	$^{\circ}$	
u.	considerate of others					
е	Utilizes good follow-up strategies	Γ	Γ	Γ		
٠.	to ensure that problems are					
	corrected				\cap	
f.	Pays attention to detail to ensure					
	the quality of the outcome		0	0	\bigcirc	
g.	Works issues systematically with		ľ	ľ	ľ	
	others in order to accomplish the					
	goal		0	0	0	
h.	Makes best use of resources	0	Ō	Ō	Ō	
i.	Puts order and structure into every					
	situation		0	0	0	
j.	Is willing to stand by his/her					
	opinions despite opposition	0	0	0	0	
k.	Is willing to try unconventional					
	practices to get the job done	0	0	0	0	
I.	Is willing to take action even with					
	limited information	0	Ю	Ю	\cup	O
m.	Is open to trying new approaches					
	to solving problems	0	Ю	Ю	\cup	O
n.	Is able to think of and act on novel					
	or new solutions to problems	Ю	Ρ	Ю	\cup	$ \bigcirc $
0.	Able to refocus when interrupted or distracted					
n		\mathbb{P}	Μ	Μ	\cup	
p.	Uses patience when required to achieve results					
q.	Does not get discouraged by	\square	Μ	Μ	$ec{}$	\square
ч.	adversity					
r.	Has a clear vision of the long-term	Γ	Μ	Γ	$^{\circ}$	
	goals of the workgroup or					
	squadron				\cap	
S.	Integrates the different aspects of		\lceil		\lfloor	
	the workgroup or squadron into a					
	compelling vision		0	0		
t.	Is able to communicate a clear		Ŭ		ľ	
	vision for the workgroup or					
	squadron to all Sailors	0	0	0	0	\bigcirc

a. My immediate supervisor has adequate training and expertise to do his/her job b. My immediate supervisor makes good decisions c. My immediate supervisor deals well with subordinates d. My immediate supervisor is fair and ethical in dealing with others e. Overall, I am satisfied with the quality of my immediate supervisor 65. How much do you AGREE or DISAGREE with the following statements about your COMMAND LEADERSHIP (CO, XO, OIC, CMC/COB)? a. My command leadership has adequate training/expertise to do their job b. My command leadership makes good decisions c. My command leadership deals well with subordinates d. My command leadership is fair and ethical in dealing with others e. Overall, I am satisfied with the quality of my command leadership	a. My immediate supervisor has adequate training and expertise to do his/her job b. My immediate supervisor makes good decisions c. My immediate supervisor deals well with subordinates d. My immediate supervisor is fair and ethical in dealing with others e. Overall, I am satisfied with the quality of my immediate supervisor 65. How much do you AGREE or DISAGREE with the following statements about your COMMAND LEADERSHIP (CO, XO, OIC, CMC/COB)? a. My command leadership has adequate training/expertise to do their job b. My command leadership makes good decisions c. My command leadership deals well with subordinates d. My command leadership is fair and ethical in dealing with others e. Overall, I am satisfied with the		How much do you AGREE or DISA following statements about your II WORK SUPERVISOR?				h
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			 b. My command leadership makes good decisions c. My command leadership deals well with subordinates d. My command leadership is fair and ethical in dealing with others e. Overall, I am satisfied with the 	C			

PERSTEMPO

- 66. How many days in the past 12 months have you been berthed out of the area (not at home) of your permanent duty station? (For activities such as deployment, work-ups, training, TAD, etc.)
 - None 0 1-49 days 0000 50-99 days 100-149 days
 - 150-199 days 200-249 days
 - 250-299 days 300 or more days
- 67. How much time have you spent on SEA DUTY during your Navy career?

Years
00
11 11
22
33
4
5
6
7
8

Months	
00	
111	
2	
3	
4	
5	
6	
7	
8	
9	

68. How much time have you spent on SHORE DUTY during your Navy career?

Years
00
11
22
33
4
5
6
7
8

Months
0 0
11
2
3
4
5
6
7
(8)
Õ

71. How much do you AGREE or DISAGREE with the 69. How much do you AGREE or DISAGREE with the following statements regarding PERSTEMPO following statements about the impact of Naval (non-deployment time away from home)? service on your personal life? a. I am satisfied with the amount of time a. My Navy career gets in the way of my ability to have a personal life I have at my permanent duty station b. My Navy career causes a significant (homeport) b. I am satisfied with the amount of time amount of separation from my family I spend on shore duty c. I have difficulty juggling the demands c. I am satisfied with the amount of time of my family and my Navy career I spend on sea duty d. The amount of shore duty I have served is fair e. The amount of sea duty I have served **HOMEBASING** is fair f. I have served more time on sea duty in the past few years due to manning shortages 72. Homebasing is defined as a "good faith attempt to assign career enlisted Sailors (E-4 to E-9) to the 70. Recently the Navy has made several efforts to same geographic location for most of their tours." reduce the Inter-Deployment Training Cycle (IDTC) How much do you AGREE or DISAGREE with the workload by cutting back on the number of following statements about the Homebasing? inspections, assists, etc. required of ships and deployable squadrons. These efforts are often Does not apply, I am an officer (Skip to referred to as the IDTC Workload Reduction. How Question 73) much do you AGREE or DISAGREE with the following statements about the IDTC WORKLOAD **REDUCTION?** I have no experience with the IDTC WORKLOAD REDUCTION (Skip to Question 71) a. Homebasing is important to me b. Homebasing is workable in the

a. IDTC Workload Reduction has

b. IDTC Workload Reduction has

to spend away from home

improved my command's

together as a group)
d. IDTC Workload Reduction has improved morale at my command

c. IDTC Workload Reduction has

cohesiveness (ability to work

command

decreased the number of hours

preparing for inspections at my

decreased the amount of time I have

c. The Navy supports Homebasing for career enlisted Sailors

present manning shortages

maintain in the Navy even with the

Homebasing and maintaining a

f. I would be willing to serve longer

Homebase for the majority of my

sea duty tours if allowed to

d. Homebasing is possible to

e. There is a conflict between

promotable career path

career

63			
62		DETAILING	
61		DETAILING	
60			
59	73 .	How much do you AGREE or DISAGREE	with the
58		following statements regarding detailing	
57		moves?	
56			
55		19 19 19 19 19 19 19 19 19 19 19 19 19 1	S
54			3000
53		Control of the contro	LEGI COLL
52		A SORPER	TROPIE DE PROPINSION DE PROPIN
51		W.	1 62
50		a. I was able to contact my detailer well in	
49		advance of my last PRD	
48		b. I was given several choices when I	
47		contacted my detailer	
46		c. My detailer was receptive to resolving	
45			
		conflicts between my desires and the	
44		needs of the Navy	
43		d. My last orders were issued early	
42		enough to allow me to easily prepare	
41		for the PCS move	
40		e. I have a clear understanding of the	
39		detailing process (i.e., the way in which	
38		detailers fill requirements)	
37		f. I am satisfied with the detailing process	
36			
35	74.	When making your last PCS move did yo	
34		experience any of the following financial	losses?
33		(Mark ALL that apply.)	
32		_	
31		Loss in value of a home or property the	at you own
30		Loss in value of a home or property th Loss in spouse income Loss in spouse retirement benefits Loss due to additional cost of moving	
29		 Loss in spouse retirement benefits 	
28		 Loss due to additional cost of moving 	vehicles
27		(car, boat, R.V., etc.) not covered by F	PCS
26		transition agreement	
25		 Loss due to additional cost for full con 	nmerical
24		insurance coverage of household good	ds
23			
22	75.	When choosing your present assignment	t, what
21		was your primary concern? (Mark only C	NE
20		response.)	
19			
18		Promotion potential	
17		Type of duty	
16		 Geographic location 	
15		 Geographic stability (stay in the same 	area)
14		Promotion potential Type of duty Geographic location Geographic stability (stay in the same Spouse/family collocation Impact of a move on my family Required for platform/billet Other	
13		Impact of a move on my family	
12		Required for platform/billet	
11		Other	
10			
9			
8			
7			

76. Assuming you could be stationed at any of the following geographic concentration areas, which ONE (1) would be your FIRST CHOICE? Which ONE (1) would be your LAST CHOICE (or least favorite)?

	STORICHO!
	Chi Chi
Annapolis, MD	
ASU Bahrain	
Athens, GA	
Bangor/Bremerton/Everett/	
Whidbey Island/Seattle, WA	
Brunswick/Bath, ME	
Charleston, SC	
China Lake, CA	
Corpus Cristi/Ingleside/Kingsville, TX	
Diego Garcia	
Earle, NJ	
Fallon, NV	
Gaeta/La Maddalena/Naples, Italy	
Germany	
Great Lakes/Glenview, IL	
Guam	
Guantanamo Bay, Cuba	
Havelock/Cherry Point/Camp Lejeune, N	AC O
Jacksonville/Mayport, FL/Kings Bay, GA	4 0
Keflavik, Iceland	
Key West, FL	
Lakehurst, NJ	
Lemoore, CA	
Millington, TN	
Monterey, CA	
New London/Groton, CT	
New Orleans, LA	
Newport, RI	
Norfolk/Little Creek/Dam Neck/Portsmo	uth/
Yorktown/Tidewater Area, VA	
Pascagoula/Gulfport/Biloxi/Meridian, MS	3 0
Patuxent River, MD	
Pearl Harbor, HI	
Pensacola/Panama City, FL	
Port Hueneme/Point Mugu, CA	
Roosevelt Roads, Puerto Rico	
Rota, Spain	
San Diego/Camp Pendleton, CA	
San Francisco (Bay Area), CA	
Sasebo/Yokosuka, Japan	
Sigonella/Sicily, Italy	
United Kingdom	
Washington, DC/Bethesda, MD/Metro D	C
Beltway Area/Northern, VA	

GENDER INTEGRATION

	int	ave you ever been assigned to a gender tegrated deployable command? (Mark only NE answer.)	
	0000	No, never Yes, in the past Yes, at present Yes, both in the past and at present	
78.		ow much do you AGREE or DISAGREE with the llowing statements about gender integration?	
		Short to the state of the state	
	b.	Leadership in my organization is supportive of gender integration Women have the ability to successfully carry out the duties of their combatant roles Women are being successfully	
	C.	integrated into combatant ships and aviation squadrons	
			8
		TRICARE	
prog unifo TRIC Army netw broa	em. ran AR AR y, N ork der	TRICARE owing questions refer to the TRICARE healthcare TRICARE is a regionally managed healthcare of for active-duty and retired members of the ed services, their families, and survivors. The brings together the healthcare resources of the lavy and Air Force and supplements them with the sof civilian healthcare professionals to provide access and service while maintaining the the ty to support military operations.	
prog unifo TRIC Army netw broa capa	em. ran orm AR y, N ork der bili	owing questions refer to the TRICARE healthcare TRICARE is a regionally managed healthcare of for active-duty and retired members of the ed services, their families, and survivors. The brings together the healthcare resources of the lavy and Air Force and supplements them with the sof civilian healthcare professionals to provide the access and service while maintaining the	
prog unifo TRIC Army netw broa capa	em. ran orm AR y, N ork der bili	owing questions refer to the TRICARE healthcare TRICARE is a regionally managed healthcare of for active-duty and retired members of the led services, their families, and survivors. It brings together the healthcare resources of the lavy and Air Force and supplements them with less of civilian healthcare professionals to provide raccess and service while maintaining the lity to support military operations. Thich of the following TRICARE programs have our dependents used?	
prog unifo TRIC Army netw broa capa	em. ran cAR y, N cork der bili	owing questions refer to the TRICARE healthcare TRICARE is a regionally managed healthcare of for active-duty and retired members of the led services, their families, and survivors. It brings together the healthcare resources of the lavy and Air Force and supplements them with less of civilian healthcare professionals to provide raccess and service while maintaining the lity to support military operations. Thich of the following TRICARE programs have our dependents used? Does not apply, I do not have dependents	82

	SPATE PROPERTY OF THE PROPERTY	STROPER	NGI)	1015	70	
	· · · · · · · · · · · · · · · · · · ·				K	Š
a.	I understand the TRICARE					l.
	healthcare system	10	Ρ	Μ	Μ	ľ
D.	I have benefited from the TRICARE					l,
С.	healthcare system I am satisfied with TRICARE for my	\cup	$ec{}$	Μ	$ec{}$	ľ
٠.	personal healthcare					l
ı.	I am satisfied with TRICARE for my	Γ	Μ	Μ	Μ	ľ
١.	dependent(s) healthcare					l
	TRICARE quality/service will have a	Γ	Μ	\vdash	\vdash	ľ
٠	significant impact on my decision to					
	continue with the Navy in the					
	short-term (1-5 years)					l
	TRICARE quality/service will have a		Γ		Γ	ľ
f.	significant impact on my decision to					
	stay in the Navy for a full career					l
	(20+ years)					l
th	ow SATISFIED or DISSATISFIED are a following aspects of the TRICARE althcare system?	you	ı w	ith		
th	e following aspects of the TRICARE	you	o w	ith	O. C.	
:he	e following aspects of the TRICARE althcare system?	you	I W	ith		
he	e following aspects of the TRICARE althcare system? Quality of TRICARE healthcare	you	l W	ith		
e	e following aspects of the TRICARE althcare system? Quality of TRICARE healthcare providers	you	I W	ith		
hie	Quality of TRICARE healthcare providers Access to appropriate healthcare for	you	I W	ith		
he i.	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself	you	I W	ith	0 0	
	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for	you	1 W	ith		
i.	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents	you o	0 0 0	ith O	0 0 0	
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	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents Access to specialty healthcare Overall customer service of	you 0000	0 000	ith OOO	0 0 00 0	
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	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents Access to specialty healthcare Overall customer service of TRICARE Timely manner in which my TRICARE claims are processed	() () () () () () () () () ()	0 00 00	ith	0 0 00 0	
	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents Access to specialty healthcare Overall customer service of TRICARE Timely manner in which my TRICARE claims are processed Accuracy with which my TRICARE	() () () () () () () () () ()	0 0 00 0 0	ith	0 0 00 0 0	
	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents Access to specialty healthcare Overall customer service of TRICARE Timely manner in which my TRICARE claims are processed	() () () () () () () () () ()	0 0 00 0 0	ith	0 0 00 0 0	
henee	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents Access to specialty healthcare Overall customer service of TRICARE Timely manner in which my TRICARE claims are processed Accuracy with which my TRICARE	0 0 0 0 0 0 ARI	0 0 00 0 0 0 E W	/ith		
a. c. d. e. f.	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents Access to specialty healthcare Overall customer service of TRICARE Timely manner in which my TRICARE claims are processed Accuracy with which my TRICARE claims are processed Inve you either called or written TRIC	0 0 0 0 0 0 ARI	0 0 00 0 0 0 E W	/ith		
a. b. c. d. e. Ha	Quality of TRICARE healthcare providers Access to appropriate healthcare for myself Access to appropriate healthcare for my dependents Access to specialty healthcare Overall customer service of TRICARE Timely manner in which my TRICARE claims are processed Accuracy with which my TRICARE claims are processed Ive you either called or written TRICARE or one past 12	0 0 0 0 0 0 ARI	0 0 00 0 0 0 E W	/ith		

80. How much do you AGREE or DISAGREE with

healthcare system?

the following statements about the TRICARE

I have NOT used TRICARE (Skip to Question 81)

63 62 61	83. If yes, how long did it take for TRICARE to resolve your complaint?	86. In an average week, how often do you use the Internet (for browsing, e-mail or other use)?
605958	 Does not apply, I have not made any complaints to TRICARE 	O Does not apply, I do not have Internet access
57 56 55 54 53 52 51 50	 Same day 1 week 2 weeks 3 weeks 4 or more weeks I am still waiting for it to be resolved 	 Never Once a week Several times a week Once a day Several times a day 87. Do you personally have access to the Internet at your Navy job?
49	RESOURCES	Yes, e-mail
47 46 45 44 43	84. How much do you AGREE or DISAGREE with the following statements regarding availability of resources at your command?	Yes, Internet/World Wide Web Yes, e-mail and Internet/World Wide Web Don't know (skip to Question 89) No (skip to Question 89)
42	The state of the s	88. Is your Internet access adequate for you to <pre>do your Navy job?</pre>
39 38	Toppel I Tolk to the state of t	O Yes O No
37 36 35 34	 a. My command has adequate qualified personnel to successfully execute our mission b. My command has adequate tools to 	89. How SATISFIED or DISSATISFIED are you with the following types of Navy support services? (If you have not used any of the following services within
33 32 31	successfully execute our mission c. My command has adequate spare parts and/or supplies to successfully	the past 12 months, please select Does Not Apply.)
30 29 28	execute our mission d. My command has adequate Navy support to successfully execute our	
27 26 25	mission e. My ship/squadron gets enough steaming days or flight hours to	a. Chaplains Service (CREDO, religious services, counseling,
24 23 22	upgrade or maintain our qualifications and successfully execute our mission	etc.) b. Child Care c. Commissary
21	85. How long have you been using the Internet (for	d. Detailing
20 19	browsing, e-mail or other use)?	e. Dental (personal) f. Dental (dependents)
18 17	O Does not apply, I have not used the Internet	g. Family Service Center h. Fitness and Recreation
16	C Less than 1 year	i. Financial Management
15 14	1 year to less than 2 years2 years to less than 3 years	j. Navy College Program
13	2 years to less than 3 years3 years to less than 4 years	k. Navy Exchange I. Navy Housing
12	4 or more years	m. Galley/Food Services
11		n. Relocation Assistance
10		o. Spouse Employment
9		p. Medical (personal)
7		q. Medical (dependents)
6		r. Personnel Support Detachment or Personnel Support Activity
5		s. Transition Assistance
4		Management Program (TAMP)
3	18	t. Youth Programs

FINANCIAL STATUS

The following questions ask about your financial status. The data will be presented in a manner that ensures that you cannot be identified. Your responses are essential for an accurate and reliable portrait of the financial status of Sailors. The information from these questions will be used by senior Navy leaders to advocate increases in pay, benefits, financial services and Quality of Life programs.

and '	Quant	y of Life programs.
90.	_	ou currently receiving the Basic Allowance ousing (BAH) to live in off-base civilian ing?
	0	Yes No (skip to question 92)
91.	the e	Basic Allowance for Housing (BAH) is ently designed to cover approximately 80% of expenses associated with rent, utilities, and rance for Sailors living in off-base civilianing. How much do you currently pay over the on a routine basis?
	0	I do not pay over the BAH
	00000	Less than \$200 each month \$200-399 each month \$400-599 each month \$600-799 each month \$800 or more each month
92.	curre	rou or any members of your household ently receiving any of the following types of cial assistance to supplement your me? (Mark ALL that apply.)
	0	Does not apply, not receiving assistance
	00000000000	Alimony Child support Medicaid Supplemental Security Income (SSI) Unemployment or Worker's Compensation State-funded childcare assistance Women Infant Children (WIC) Assistance Aid to Families with Dependent Children (AFDC) Food Stamp Program Head Start Program Other

93. What percent of your total family income is provided by each of the following sources?

	Monte	:300	N. NO.	1.60	1.00	2.70	\$ ·
	Your Navy job	Ю	Ю	Ю	Ю	Ю	O
b.	Civilian 2nd job	0	0	0	0	0	0
C.	Spouse income	0	0	0	0	0	0
d.	Return on financial						
	investments	0	0	0	0	0	0
e.	Other financial assistance						
	(child support, alimony,						
	Medicaid, etc.)		\bigcirc	\bigcirc	\bigcirc	\bigcirc	

94. How much do you AGREE or DISAGREE with the following statements regarding pay and retirement benefits?

	A PORT OF THE PROPERTY OF THE	ROOKEK!	VGI	OSS	CRE		
a.	My pay (basic, special pays,						
	bonuses, etc.) is a topic of						
	discussion in my home	O	\circ	\circ	\circ	0	
b.	My retirement pay is a topic of						
	discussion in my home	0	\circ	0	\bigcirc	0	
C.	I understand the retirement system						
	I am currently under	0	\circ	\circ	\bigcirc	0	
d.	I am able to pay my bills and meet						
	my financial obligations with the						
	pay I receive	0	0	0	\bigcirc	0	
e.	I am fairly compensated,						
	considering all of the pay,						
	incentives and benefits I receive	0	0	\bigcirc	\bigcirc	0	

62 61 60 59 58	95. Do y train more cons	rou think civilians with comparable skills and hing who are doing a similar job to you are paid that the than you are? (When answering this question, sider your basic pay, bonuses, benefits, ement, etc.)	98. After your last payment was made on PERSONAL UNSECURED DEBT, what was the total amount you (and your spouse) still owed? (Include all credit cards, debt consolidation loans, AAFES loans, NEXCOM loans, student loans, and other personal loans)
62 61 60 59 58 57 56 53 52 51 50 49 48 47 46 43 42 41 40 39 38 37 36 33 32 31 30 29 28 27 26 25 24 23 22		No (skip to Question 97) Don't know (skip to Question 97) There is no civilian job similar to my job (skip to Question 97) If you responded YES to Question 95, how do you know this? (Mark ALL that apply.) Read a Navy Times article Read some other article or report (magazine, newspaper, Internet, etc.) Watched a television news report on the subject From my personal job hunting experience Know someone working in a civilian job similar to my own General perception of pay Other roximately how much money do you have bank savings account at the present time? I do not have a bank savings account None Less than \$1,000 \$1,000 to \$4,999 \$5,000 to \$9,999 \$10,000 or more	None
21 20 19 18 17 16 15 14 13 12 11 10 9 8 8 7 6 5 4 3	TI-	ANK YOU FOR COMP Please return your complete business-reply envelope	•

THANK YOU FOR COMPLETING THE SURVEY!

Appendix B:

Sampling and Weighting

Sampling and Weighting

Tables B-1 and B-2 present information on the 2000 Navy-wide Personnel survey sample and procedures used to weight the survey responses.

The sample for the survey was drawn during August 2000 and included a sampling frame of all Sailors with a projected rotation date of January 2001 or later (n = 272,386). In addition, Sailors with a paygrade of E-1 were excluded from the sample due to the fact that this designation is typically only used when Sailors are in their basic training at the Naval Training Center Great Lakes. Their lack of experience and the difficulty in reaching adequate numbers of Sailors at this level were used as justification for their exclusion. The sample frame represented a total of 71 percent of cases listed in the personnel databases of the Navy during the last quarter of calendar year 2000. While this situation might raise concerns about adequate population coverage, the Navy's personnel databases maintain records on both those on active-duty as well as those that have recently left the Navy within the past 1–2 years. The sample frame for the survey provided the best coverage available of Sailors on active duty in the target population.

Sailors were sampled randomly in proportion to size of their group within the population for each level of paygrade. The sample was boosted an additional 5 to 10 percent for junior officers and enlisted Sailors to account for the typical low rate of response/participation from these groups. Overall, the sample represented approximately 5 percent of the total enlisted population and 11 percent of the total officer population (see Table B-1).

To ensure that the survey results accurately reflect the opinions of Sailors throughout the Navy, the data were weighted to be representative of known population characteristics. Weighting is frequently used in survey research as a means of increasing the accuracy of estimates of target population attitudes and opinions by adjusting the overall proportions to match known population characteristics.

The characteristics used in weighting included paygrade (E-3 and below, E-4 to E-6, E-7 to E-9, W-2 to W-4, O-1 to O-3, and O-4 and above), minority status (minority and non-minority), and gender (male and female). This combination of variables created a total of 24 weight classes (see Table B-2). Weights were calculated by dividing the proportion of the population represented by the weight class, by the proportion of the returned sample. For example, the values for weight class group 9 (E-7 to E-9, non-minority, male) would be 6.47/8.24 = 0.79. The weights were then entered into the survey data file and applied to all analyses using the WEIGHT function in SPSS 10 (Statistical Package for the Social Sciences).

Table B-1 Population Values Used To Draw the Sample

	Total Population		Elig Popu		Sample of Eligible	
Paygrade Group	Number	Percent	Number	Percent	Number	Percent
E-2	19,609	5.6%	17,417	6.4%	1,587	7.9%
E-3	52,694	15.1%	30,321	11.1%	3,538	17.7%
E-4	63,055	18.1%	46,685	17.1%	2,660	13.3%
E-5	67,334	19.3%	51,470	18.9%	2,394	12.0%
E-6	54,087	15.5%	41,873	15.4%	2,034	10.2%
E-7	22,477	6.4%	16,337	6.0%	797	4.0%
E-8	5,955	1.7%	4,541	1.7%	249	1.2%
E-9	2,913	0.8%	2,351	0.9%	140	0.7%
Total Enlisted	288,124		210,995		13,399	
W-2 to W-4	1,202	0.3%	2,053	0.8%	200	1.0%
O-1	11,834	3.4%	11,834	4.3%	1,273	6.4%
O-2	6,505	1.9%	6,505	2.4%	698	3.5%
O-3	18,393	5.3%	18,393	6.8%	1,994	10.0%
O-4	11,075	3.2%	11,075	4.1%	1,240	6.2%
O-5	7,743	2.2%	7,743	2.8%	869	4.3%
O-6	3,565	1.0%	3,565	1.3%	310	1.6%
O-7 and above	187	0.1%	223	0.1%	17	0.1%
Total Officers	60,504		61,391		6,601	
Grand Totals	348,628		272,386		20,000	

Table B-2 Weight Class Values Used to Created Weights

	Total Population		Returned Sample		Weight For
Weight Class Group	Number	Percent	Number	Percent	Class
1. E-1 to E-3 (non-Minority / male)	37,993	10.87%	188	3.11%	3.49
2. E-1 to E-3 (non-Minority / female)	7,655	2.19%	54	0.89%	2.45
3. E-1 to E-3 (Minority / male)	20,489	5.86%	149	2.47%	2.38
4. E-1 to E-3 (Minority / female)	6,166	1.76%	60	0.99%	1.78
5. E-4 to E-6 (non-Minority / male)	115,219	32.97%	1,213	20.08%	1.64
6. E-4 to E-6 (non-Minority / female)	12,580	3.60%	147	2.43%	1.48
7. E-4 to E-6 (Minority / male)	47,648	13.63%	588	9.73%	1.40
8. E-4 to E-6 (Minority / female)	9,029	2.58%	100	1.66%	1.56
9. E-7 to E-9 (non-Minority / male)	22,622	6.47%	498	8.24%	0.79
10. E-7 to E-9 (non-Minority / female)	1,625	0.46%	37	0.61%	0.76
11. E-7 to E-9 (Minority / male)	6,505	1.86%	161	2.67%	0.70
12. E-7 to E-9 (Minority / female)	593	0.17%	11	0.18%	0.93
13. W-2 to W-4 (non-Minority / male)	1,479	0.42%	63	1.04%	0.41
14. W-2 to W-4 (non-Minority / female)	73	0.02%	3	0.05%	0.42
15. W-2 to W-4 (Minority / male)	465	0.13%	29	0.48%	0.28
16. W-2 to W-4 (Minority / female)	36	0.01%	1	0.02%	0.62
17. O-1 to O-3 (non-Minority / male)	25,227	7.22%	1,059	17.53%	0.41
18. O-1 to O-3 (non-Minority / female)	1,449	0.41%	181	3.00%	0.14
19. O-1 to O-3 (Minority / male)	5,485	1.57%	192	3.18%	0.49
20. O-1 to O-3 (Minority / female)	4,571	1.31%	41	0.68%	1.93
21. O-4 or Above (non-Minority / male)	18,017	5.15%	1,014	16.79%	0.31
22. O-4 or Above (non-Minority / female)	2,517	0.72%	131	2.17%	0.33
23. O-4 or Above (Minority / male)	1,600	0.46%	93	1.54%	0.30
24. O-4 or Above (Minority / female)	472	0.14%	28	0.46%	0.29
	349,515		6,041		

Appendix C:

Margin of Error

Margin of Error

Tables C-1 and C-2 are used to estimate confidence intervals or margin of error for the survey results presented in this report. A confidence interval is the range within which one would expect the percentage for the entire Navy to fall. The confidence intervals shown in Table C-1 are at the 95 percent confidence level, allowing readers to be 95 percent certain that the true score or estimate for the Navy falls within the specified range. Basically, a margin of error is the percentage of possible error that is added to or subtracted from the reported survey percentage (i.e., statistical result) to determine the entire confidence interval.

To find the margin of error for calculating confidence intervals for a given result, first consult Table C-1 to determine the sample size of the reported demographic characteristic. For example, the sample size for E-1 to E-3s is found in the column for enlisted Sailors, and the row for Paygrade "E-3 and below" (n = 454). Next, assume that the percent of E-1 to E-3s who agreed with the statement "I enjoy my career in the Navy" is 38 percent. This implies that 62 percent of E-1 to -E-3s did not agree with this statement (i.e., were neutral or disagreed). Consult Table C-2 and find the percentage split that most closely matches the split 38/62 (e.g., percent of respondents who agreed with the statement vs. all other responses). The closest percentage split to 38/62 in Table C-2 is 60/40 (e.g., 38 percent is closer to 40 than any other split presented in the table). For the purposes of this table, it is irrelevant that 60 is presented before 40 in the split as the margin of error is the same for a split of 60/40 as for a split of 40/60. Now, find the intersection of the row for the sample size and the column for the percentage split to find the margin of error for this survey result (i.e., statistical estimate). In this example, the sample size falls between 400 and 500, which in the 60/40 percentage split column indicates that our margin of error is between 5 and 4. The reader can either interpolate (i.e., estimate a point between the upper and lower values) the result or choose the more conservative (i.e., smaller) sample size to find the margin of error. Since 454 is approximately half the distance between 400 and 500, we can estimate the margin of error to be half the distance between 5 and 4, or +4.5 percent. The more conservative margin of error is simply + 5 percent (for a sample size of 400 in the same percentage split column). To find the confidence interval with this value, first add and then subtract the margin of error value from the survey result you are interested in (i.e., the statistical estimate 38 percent). Using the new estimated value of 4.5 as the margin of error, we find a confidence interval around 38 percent that ranges from 33.5 percent to 42.5 percent (inclusive). This indicates that you can now say with 95 percent confidence that between 33.5 percent and 42.5 percent of all E-1 to E-3s report agreement with the statement "I enjoy my career in the Navy."

Note that the margin of error increases as sample size decreases and the percentage split approaches 50/50. Thus, the margin of error can vary from 14 points (sample size of 50 with a percentage split of 50/50) to zero points (sample size of 3,500 or more with a percentage split of 98/2). Extreme caution must be used for survey results with a large margin of error. An acceptable margin of error for surveys is typically considered to be within \pm 7 percent or less in most cases.

Table C-1 Unweighted Sample Sizes for Demographic Groups

	Enlisted	Officer	
Gender			
Males	2,797	2,450	
Females	409	385	
Unknown	40	30	
Race			
Whites	2,156	2,473	
Blacks	461	164	
Other	290	103	
Unknown	339	125	
Paygrade			
E-3 and below	454		
E-4 to E-6	2,077		
E-7 to E-9	715		
W-2 to W-4		97	
O-1 to O-3		1,481	
O-4 or above		1,287	
Totals	3,246	2,865	

Table C-2.
Confidence Intervals around Estimated Percentages

	PERCENTAGE SPLIT						
Sample Size	98/2	95/5	90/10	80/20	70/30	60/40	50/50
50	4	6	8	11	13	14	14
100	3	4	6	8	9	10	10
200	2	3	4	6	6	7	7
300	2	2	3	5	5	6	6
400	1	2	3	4	4	5	5
500	1	2	3	4	4	4	4
700	1	2	2	3	3	4	4
1,000	1	1	2	2	3	3	3
1,500	1	1	2	2	2	2	3
2,000	1	1	1	2	2	2	2
2,500	1	1	1	2	2	2	2
3,000	1	1	1	1	2	2	2
3,500	0	1	1	1	2	2	2
4,000	0	1	1	1	1	2	2
4,500	0	1	1	1	1	1	1
5,000	0	1	1	1	1	1	1
5,500	0	1	1	1	1	1	1
6,000	0	1	1	1	1	1	1

Note: Confidence intervals calculated at the ninety-five percent level.

Appendix D Instructions for Using the 2000 NPS CD

Instructions for Using the 2000 NPS CD

The following provide instructions on how to use the electronic version of this report.

What Format Are the 2000 NPS Results in?

The 2000 NPS results are provided on an enclosed CD as a series of crosstabs, based on demographic information. As in previous years, the 2000 NPS results are being sent to you in Adobe Acrobat ".pdf" format. This is a portable document format that allows users to view, navigate, and print the contents of the report on just about any computer and printer running Microsoft Windows 95/98/NT/Me/2000/XP. We believe that this format will offer several advantages over traditional printed reports. The advantages are:

- We can save paper by making it possible for users to print only those analyses they want to see—instead of printing many copies of the 300–400 page reports.
- PDF files are flexible, allowing users to view, read, print, and import information into other documents on their computer (see documentation provided with Acrobat Reader).
- The format is also very portable and can be used on any computer that can run Adobe Acrobat Reader.

A copy of the Adobe Acrobat Reader for Windows 95/98/NT/Me/2000/XP is included on the CD with the report. For more information on this type of electronic document format or to download updates to the Adobe Acrobat Reader visit Adobe's World Wide Web site by typing the following address in your Internet browser: http://www.adobe.com/.

How Do I Install Acrobat Reader on My Computer?

Adobe Acrobat Reader can be installed on any computer running Microsoft Windows 95/98/NT/Me/2000/XP. Use the following directions to install the Acrobat Reader onto your computer. *If you already have a current version of Acrobat Reader, please skip to the next section.*

- 1. Place the 2000 NPS CD in the CD or DVD drive(s) of your computer.
- 2. Go to the desktop of your computer and double-click on the "My Computer" icon.
- 3. Find the icon for your CD or DVD drive and double-click to open.
- 4. Locate the folder named Acrobat Reader and double-click to open.
- 5. Locate the folder with the name that matches your operating system and double-click the folder to open. For instance if you are using a computer with Windows 2000, you would select the Windows 2000 folder.
- 6. Double-click on the file called Acrobat Installer in the directory. The setup program will open the installer. Click OK when asked if you wish to install Acrobat Reader.
- 7. Follow the directions as prompted to install Acrobat Reader. Read and/or print the "Read Me" file after completing the installation for more information regarding Acrobat Reader.

How Do I View the 2000 NPS Results?

Once Acrobat Reader has been installed onto your computer, you may access the report files either directly on the CD or by copying them to your computer's hard disk. If you chose to copy the file to your computer, we recommend that you create a new directory in Windows called "2000NPS" (or whatever you wish) and copy the contents of the CD to this directory. Having the files on your hard disk will ensure faster access to information and printing.

To view the documents, simply open Acrobat Reader by either double clicking on the Acrobat Reader icon, or by using the run command in the Windows Program Manager. The files can then be opened by using the "Open" command under the "File" menu. For additional instructions or help on how to view, navigate, and print documents, view the on-line help under the "Help" menu of the Acrobat Reader program.

The entire printed report is available for viewing on the 2000 NPS CD. To view the report, locate the folder entitled reports and double-click to open. The file contains complete electronic copies of the report and statistical tables for officers and enlisted personnel.

How Do I View a Specific Analysis?

There are basically three ways to view the analysis from these enclosed reports. All approaches work equally well, however, you may find that a particular approach is better suited to the manner in which you like to view the information.

- **Arrow Keys:** You can use the arrow keys found on the icon menu at the top of your screen to navigate your way through the documents. The right arrow key is used to move forward, while the left arrow key is used to back-up in the document.
- **Bookmarks:** This is probably the easiest way to navigate through the documents. To use the bookmarks function, go to the "View" menu and select the "Bookmarks and Page" function; this will make a contents list appear at the left of your viewing space. To navigate, simply scroll down the contents list and click on the title of the analysis you wish to view. Once you have clicked on your chosen analysis, the program will jump to the page containing the analysis you selected.
- **Find Function:** You can also use the "Find" function, which is found under the "Tools" menu. When this function is selected, a pop-up menu will appear which asks what you wish to search for. Type in the name or question number you wish to view and press the "OK" button. Acrobat Reader will take you to the next analysis with that title.

What If I Have Problems or Need Additional Information?

If you have any problems with installing or running the software, please check the on-line help and/or documentation provided with the report first. If you still have questions or need additional information, please feel free to contact the project director:

Murrey Olmsted, *Project Director* E-mail: Murrey.Olmsted@navy.mil

Telephone: (901) 874-2130 or DSN 882-2130

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